

ARE CRITICAL MINERALS FUELING OR FAILING THE FUTURE OF GREEN HYDROGEN?



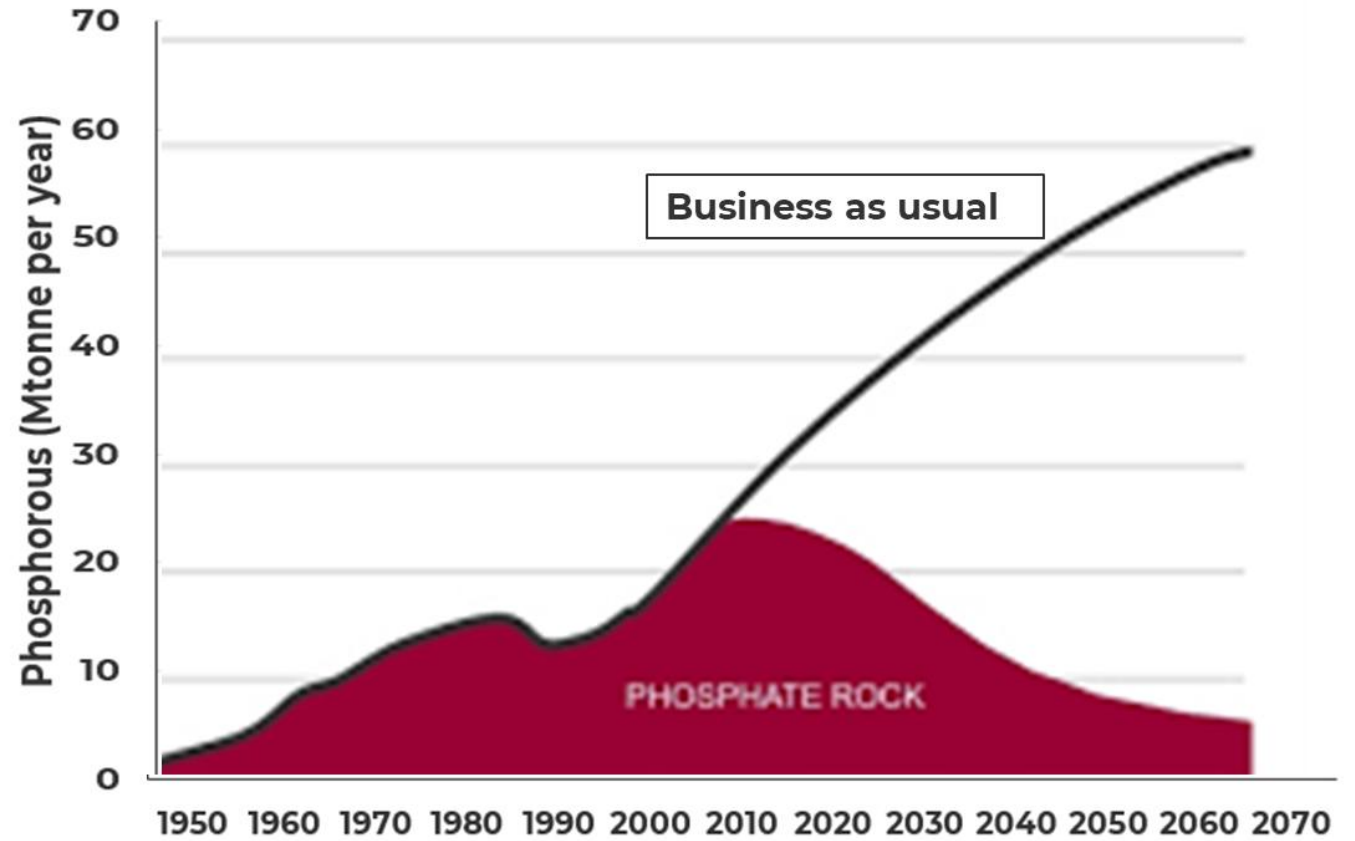
Abhirabh Basu
Senior Analyst

PEAK PHOSPHATE CONCERNS

Early warnings

Experts predicted phosphate production would peak in the early 2010s and decline, despite rising demand.

- Critical to food security
- Finite resource
- Concentrated supply

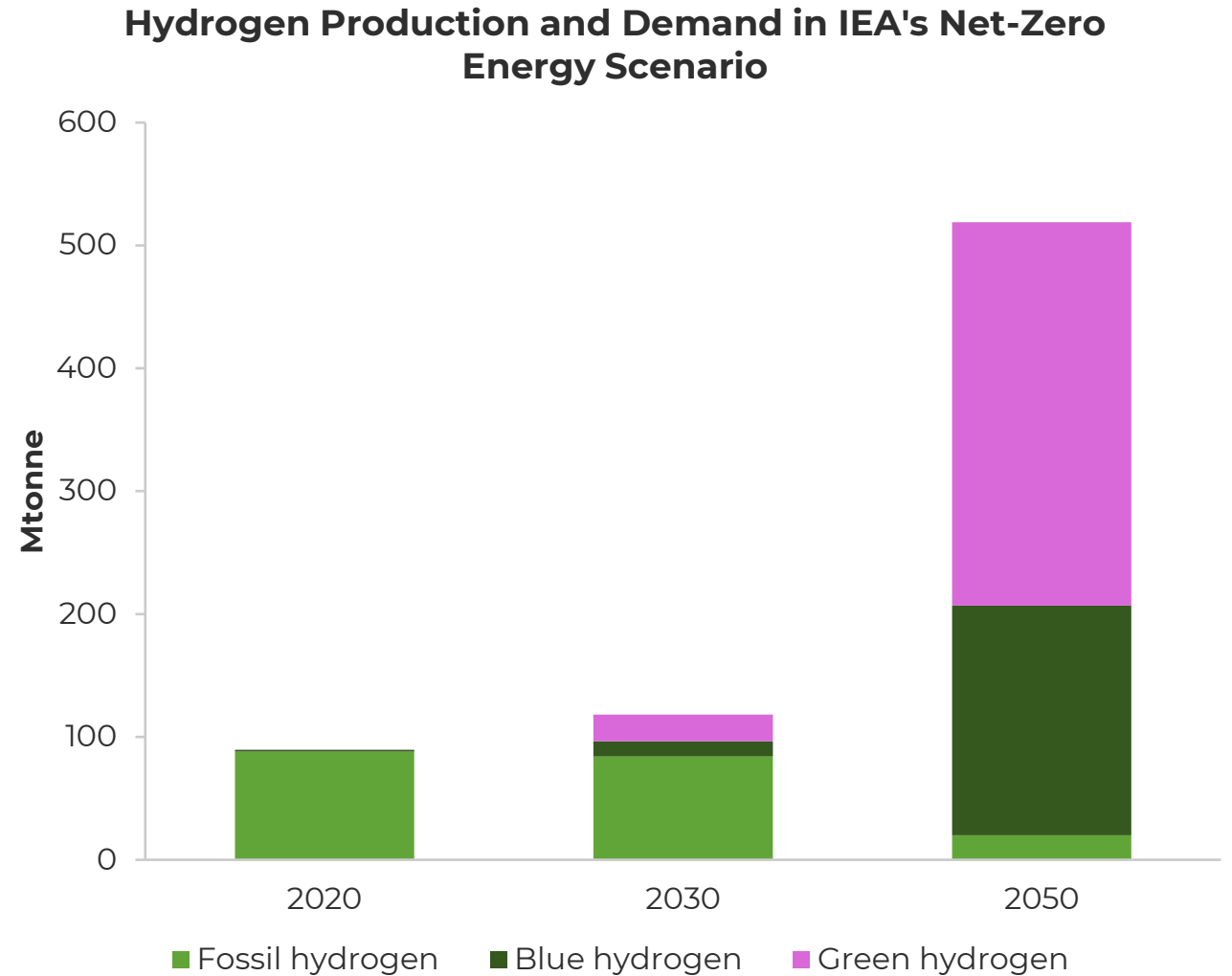


AGENDA

- 01 | **Green hydrogen**
- 02 | Lux's Raw Materials Criticality Framework
- 03 | Innovation strategies
- 04 | Key takeaways

HYDROGEN DEMAND

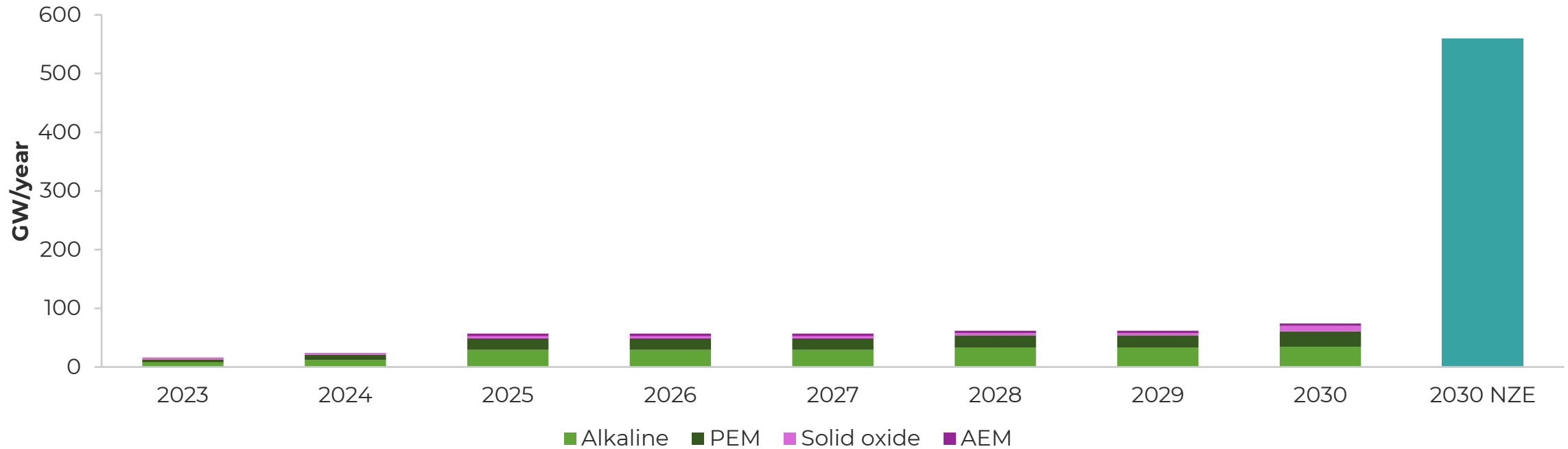
Water electrolysis will play a crucial role in the adoption of hydrogen in the IEA's Net Zero Energy Scenario



MANUFACTURING SCALE-UP NOT ON COURSE FOR 2030

High production costs cast doubt on future projections

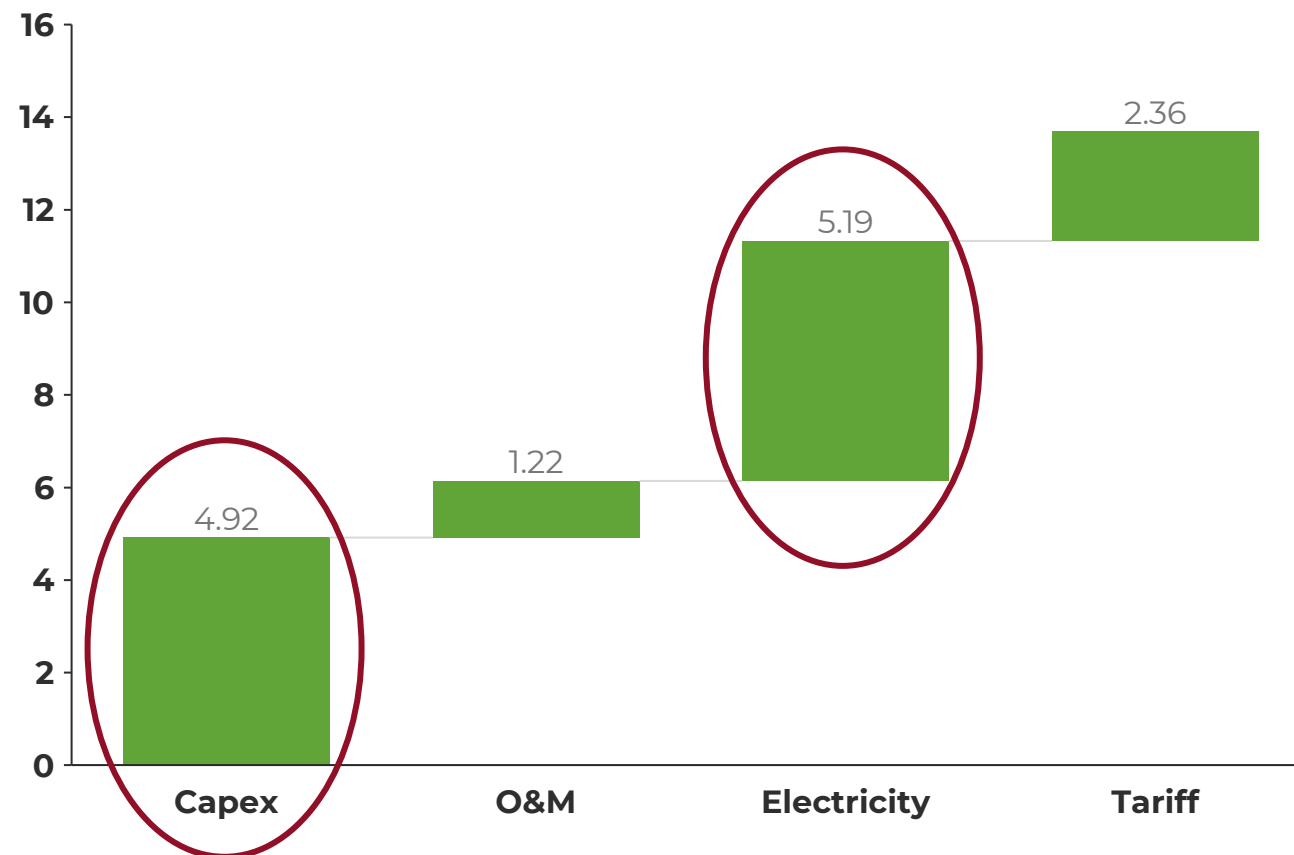
Cumulative Water Electrolyzer Manufacturing Capacity by Technology



GREEN H₂ AT EUR 14/KG

Shortages in raw materials, monopolized supply chains, and volatile pricing for critical components further increase production costs.

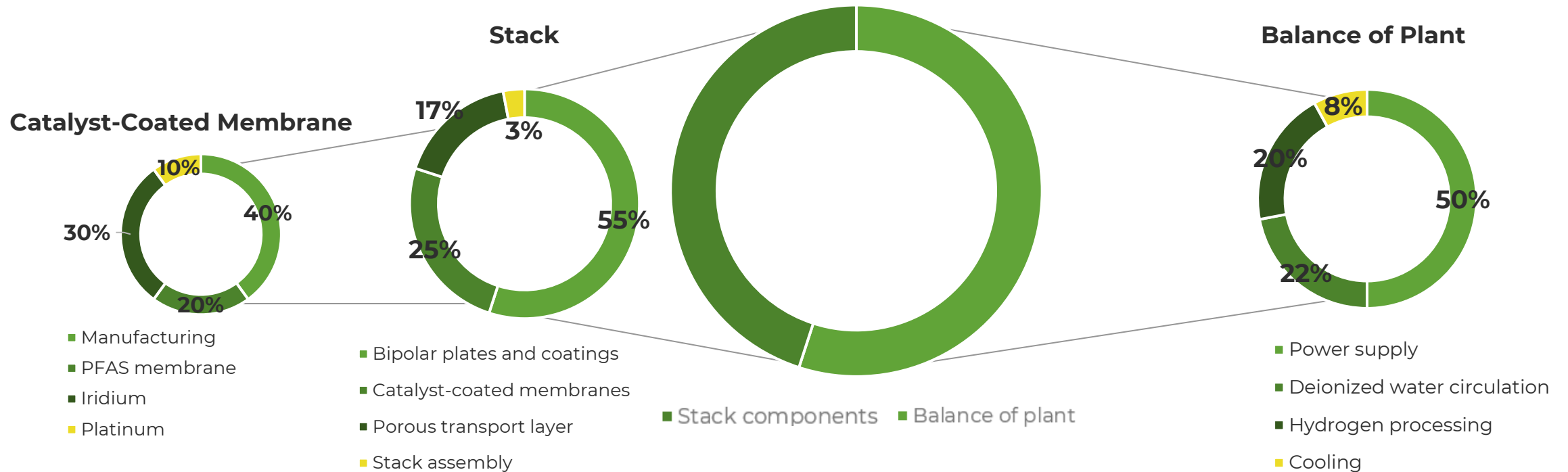
Levelized Cost of Hydrogen (EUR/kg)



Nominal levelized cost of hydrogen for a base case of 100 MW. The unit capex is EUR 3,050/kW, the electricity consumption is 56 kWh/kg, the price of electricity is EUR 75/MWh, the weighted average cost is 9.5%, and the full-load hours are 4,800 h. Results adapted from TNO. Stack replacement costs were included in O&M, and grid and hydrogen network tariffs were combined.

PRECIOUS METALS AND COATINGS ARE 20% TO 40% OF STACK COSTS

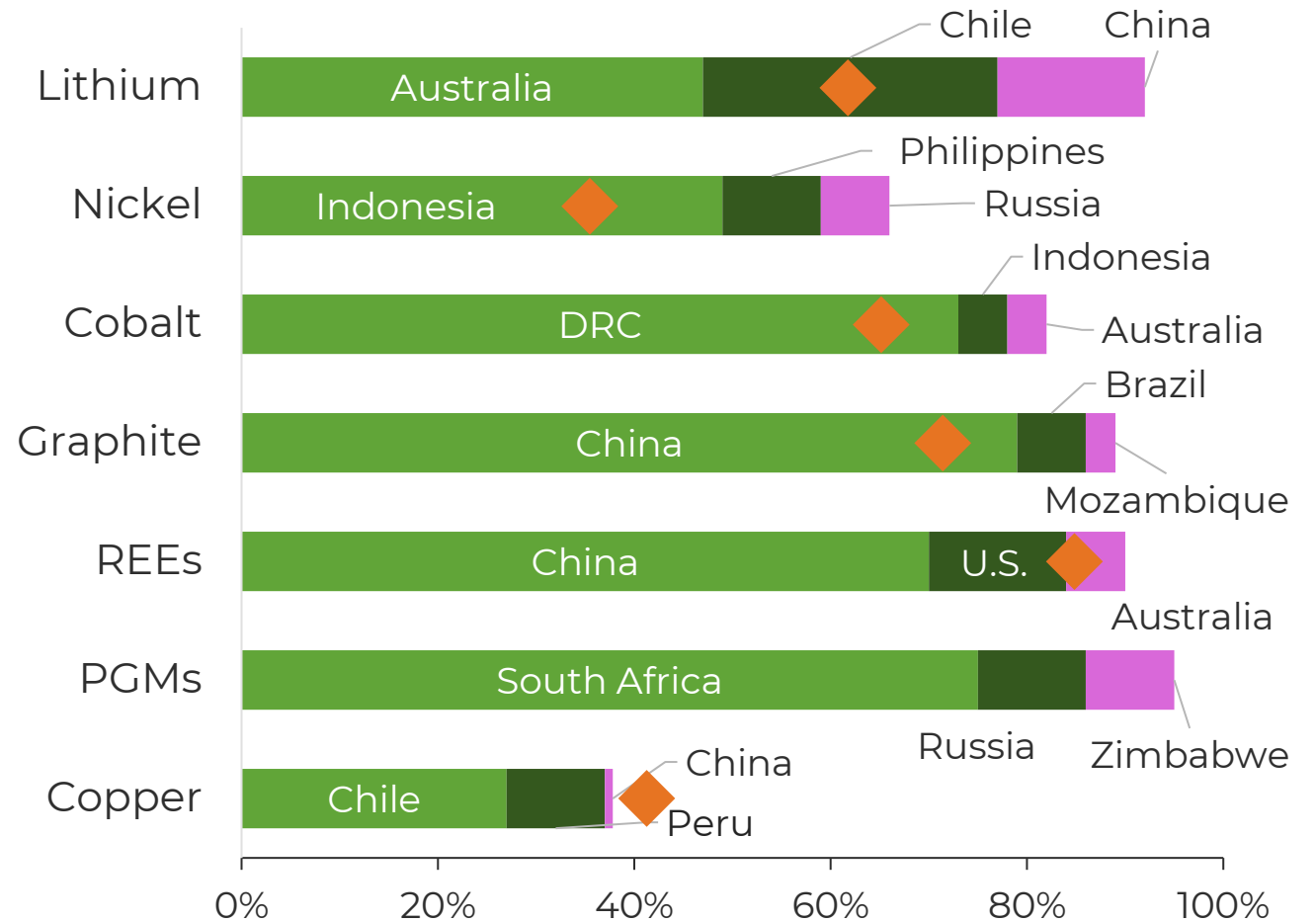
PEMWE Cost Breakdown



A MATERIALS BOTTLENECK

- Production is heavily concentrated.
- China hosts >60% of refining capacity in most value chains.
- Several Western nations with decarbonization plans lack reserves and production capacity.

Global Critical Minerals Production



◆ China's share of critical minerals refining

AGENDA

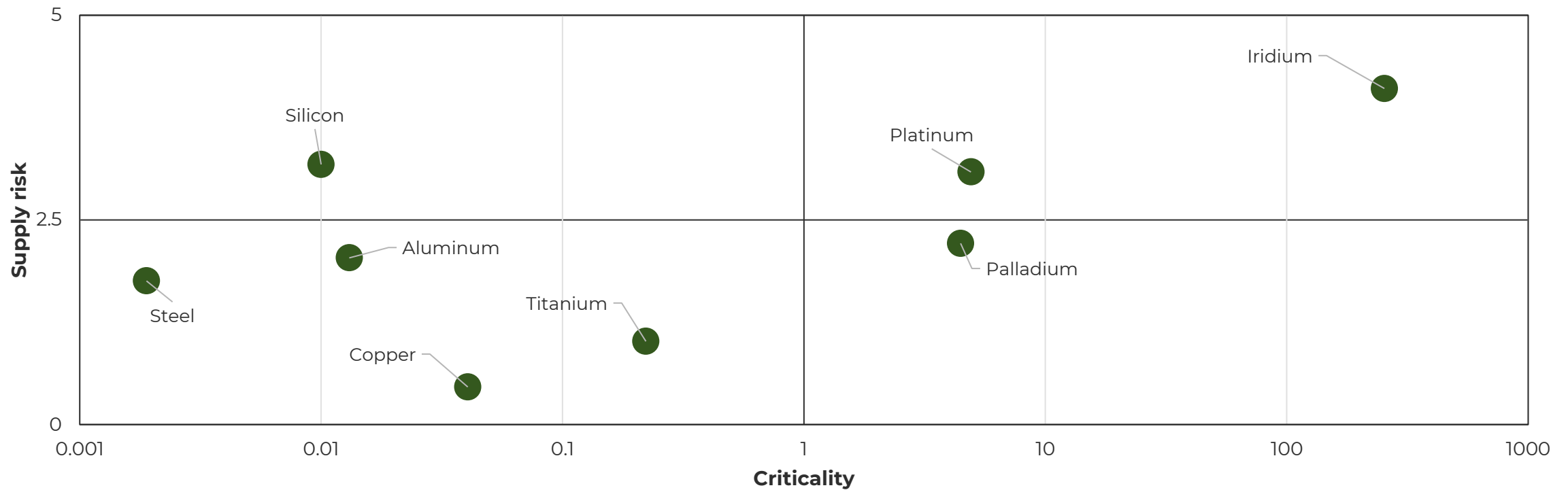
- 01 Green hydrogen
- 02 **Lux's Raw Materials Criticality Framework**
- 03 Innovation strategies
- 04 Key takeaways



**Understand material criticality
and supply risk to shape your
innovation investments**

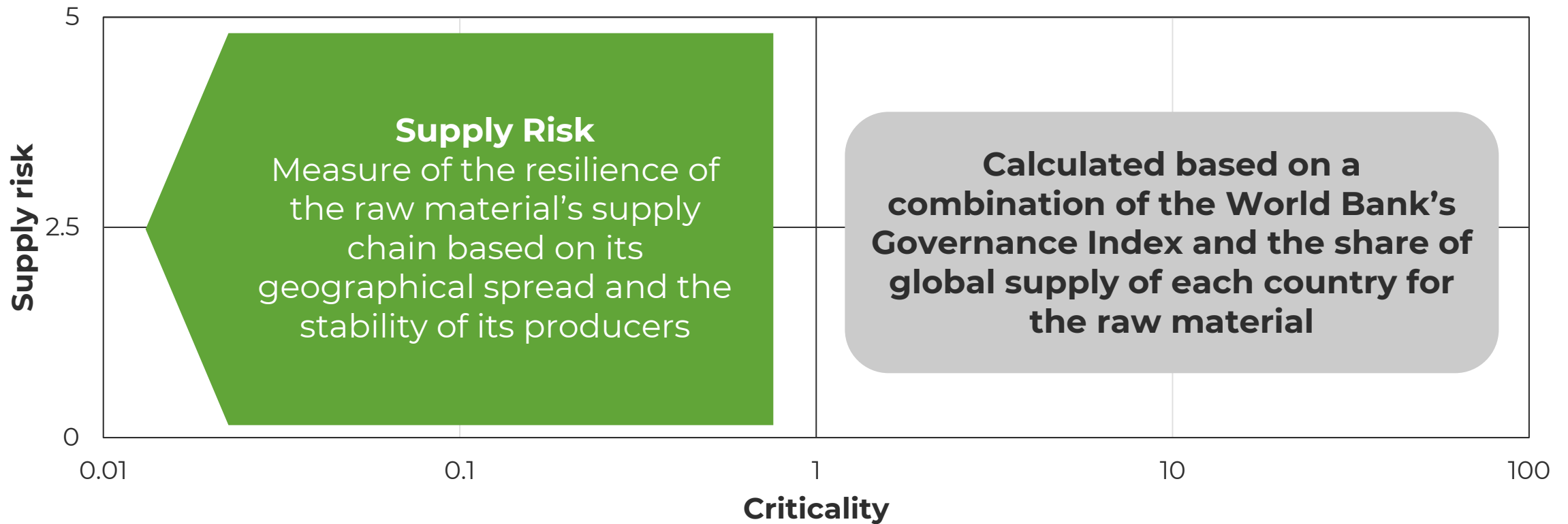
EXAMPLE: PEM ELECTROLYZER

Raw Materials Criticality Framework: PEM Electrolyzers



RAW MATERIALS CRITICALITY FRAMEWORK

Raw Materials Criticality Framework



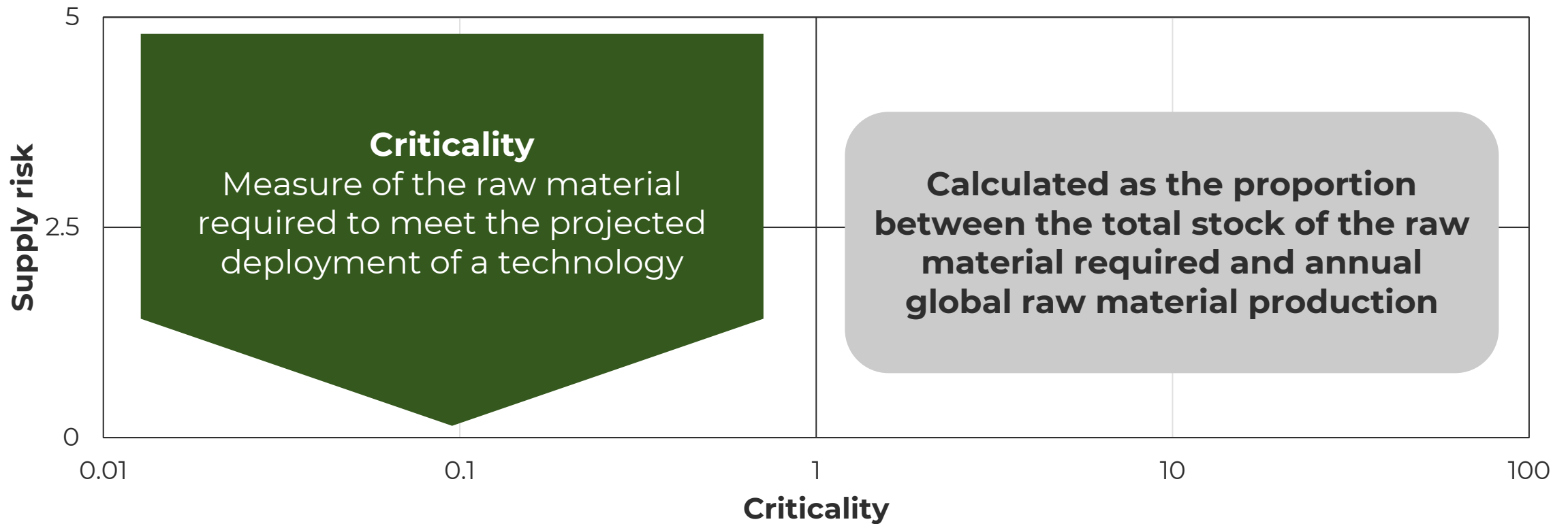
WHAT DOES THE FRAMEWORK TELL US?

Raw Materials Criticality Framework



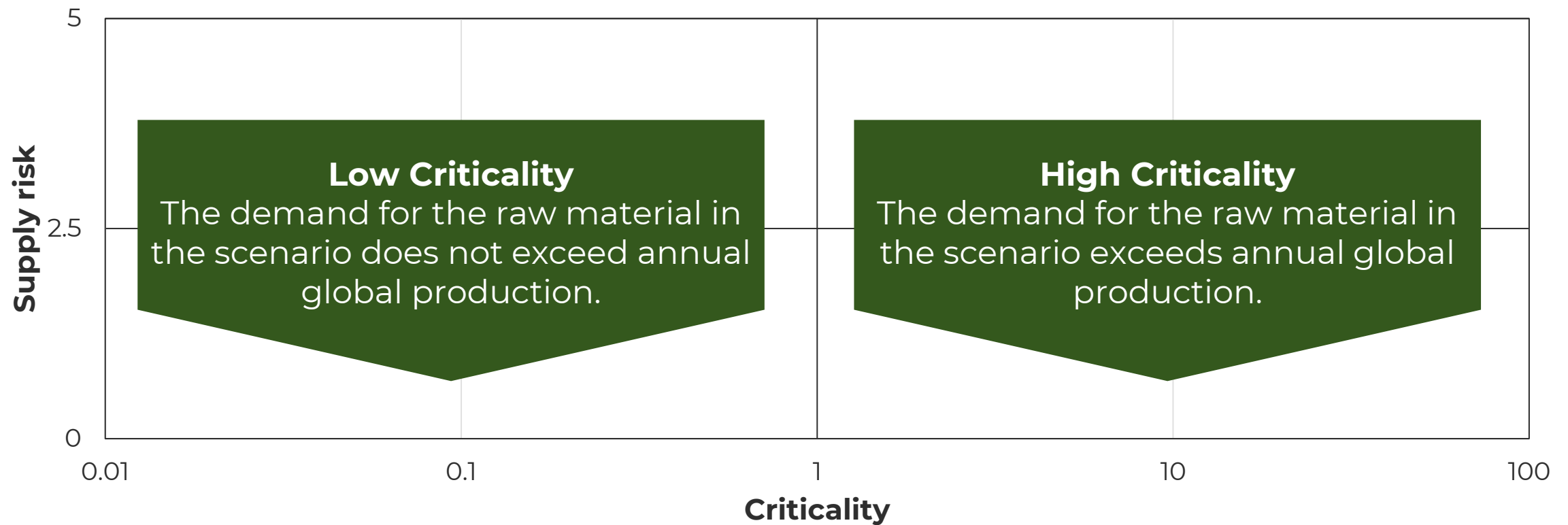
RAW MATERIALS CRITICALITY FRAMEWORK

Raw Materials Criticality Framework



WHAT DOES THE FRAMEWORK TELL US?

Raw Materials Criticality Framework





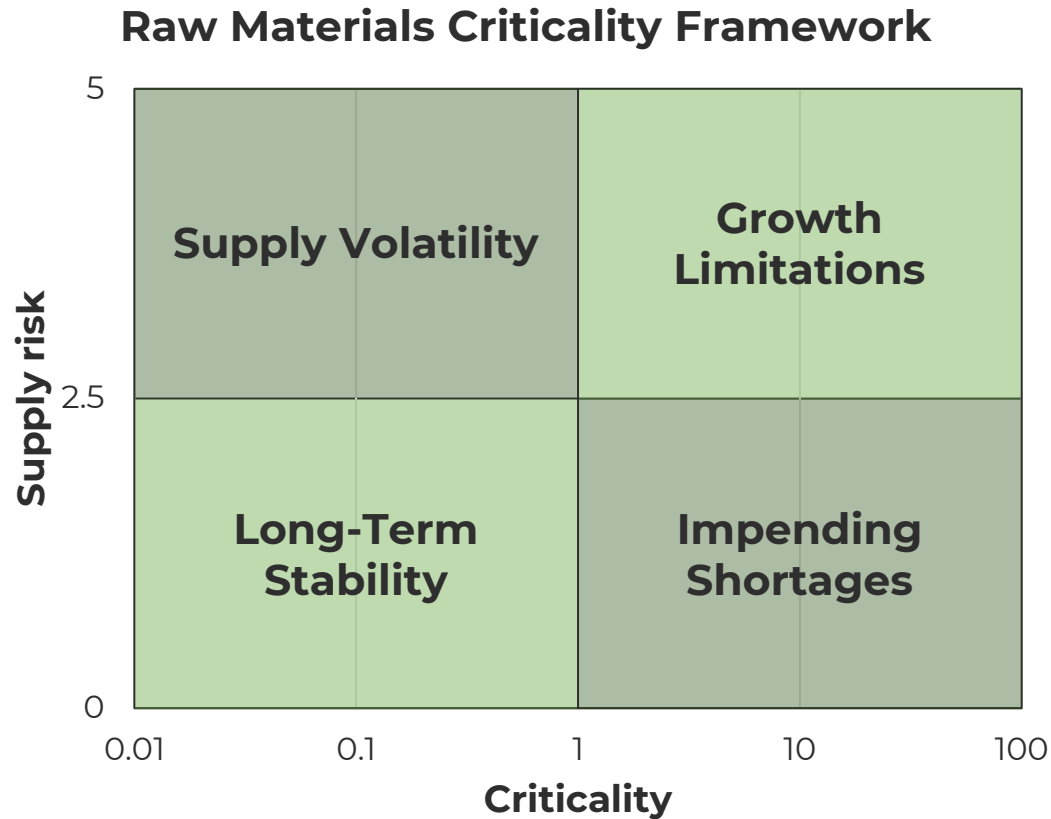
So, now what?

AGENDA

- 01 Green hydrogen
- 02 Lux's Raw Materials Criticality Framework
- 03 **Innovation strategies**
- 04 Key takeaways

STEP 1: ASSESS YOUR RAW MATERIALS RISKS

STEP 2: SELECT YOUR INNOVATION STRATEGIES



Novel Sources

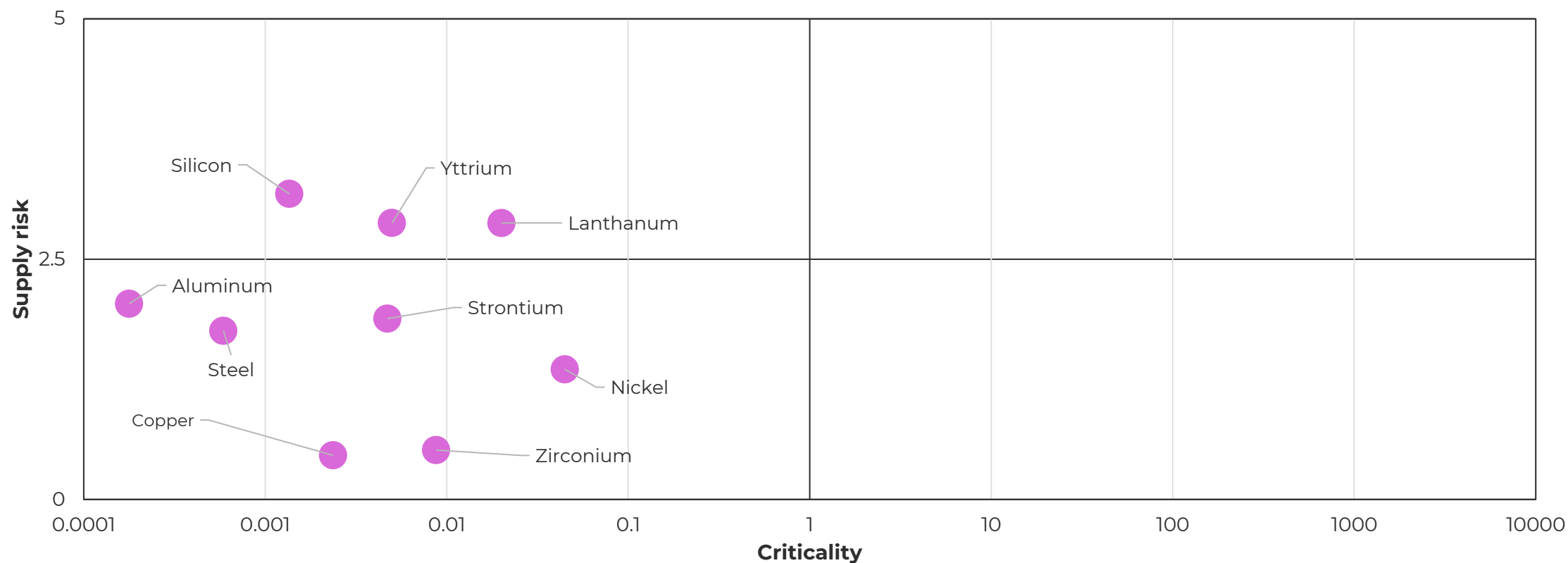
Materials Optimization

Alternative Materials

Recycling & Circularity

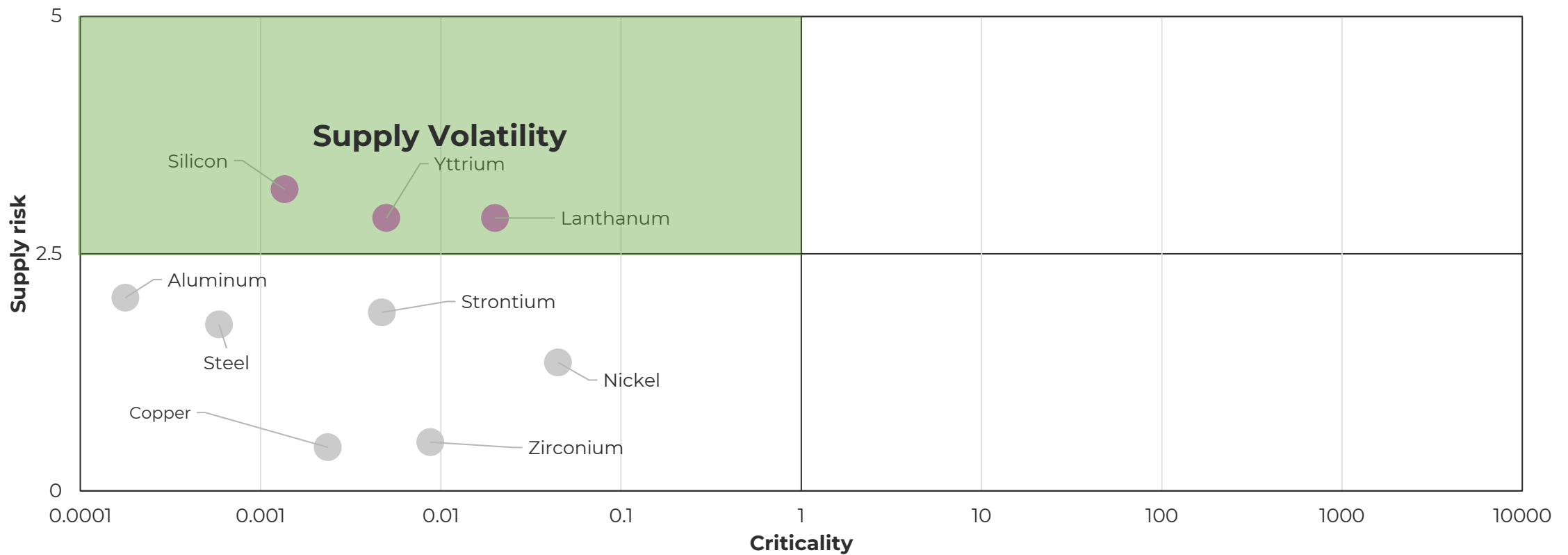
SUPPLY VOLATILITY

Raw Materials Criticality Framework: Solid Oxide Electrolyzers



SUPPLY VOLATILITY: RARE EARTHS

Raw Materials Criticality Framework: Solid Oxide Electrolyzers



NOVEL SOURCES

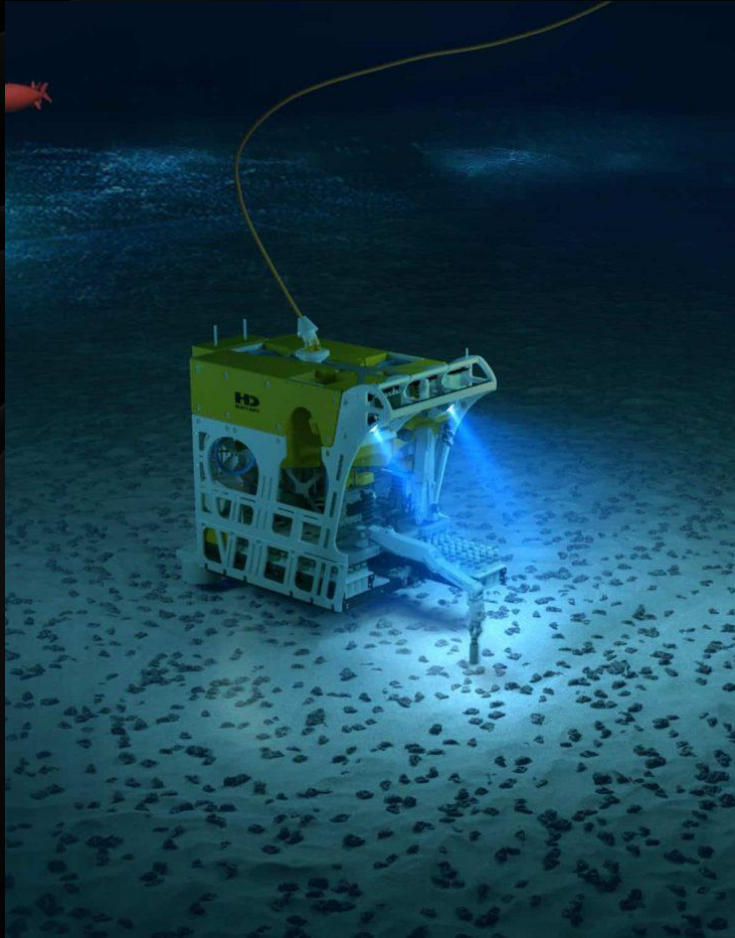
Support innovations that supply critical materials from waste streams and unexpected places



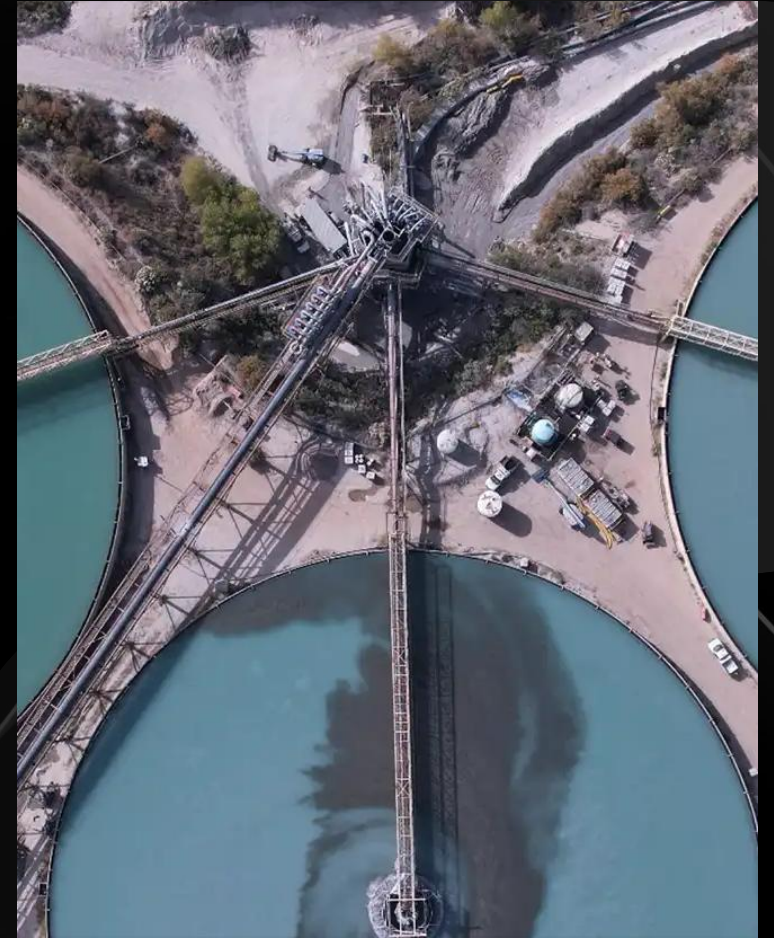
COAL ASH



DEEP-SEA MINING



WASTEWATERS



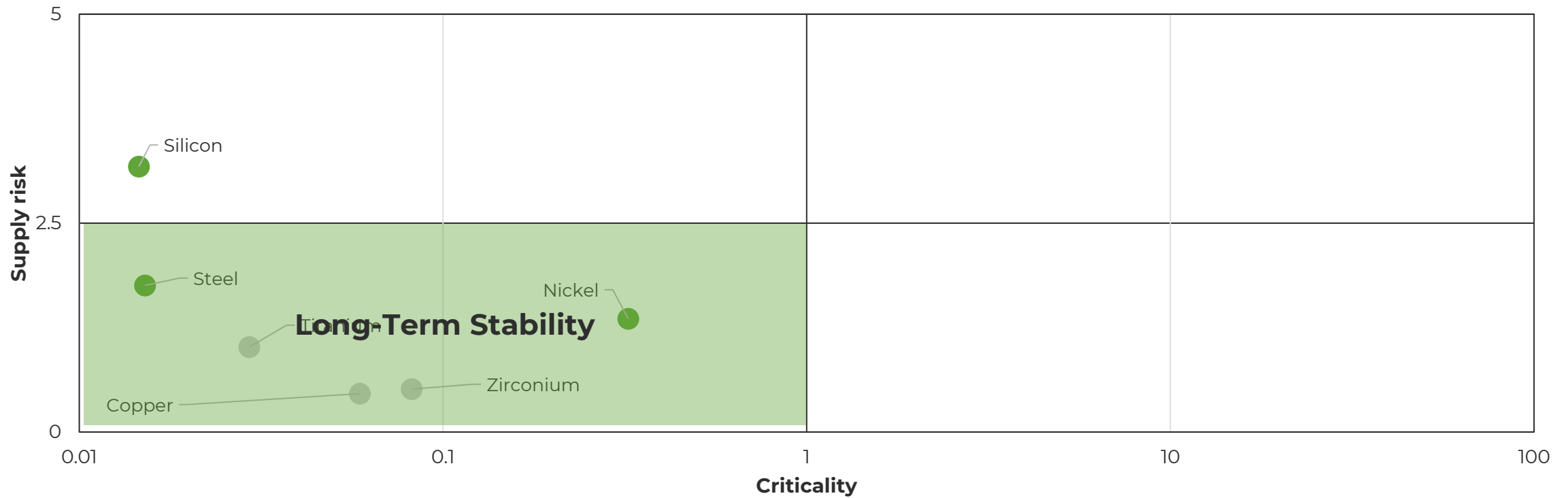
STABILITY

Raw Materials Criticality Framework: Alkaline Electrolyzers



STABILITY: NICKEL

Raw Materials Criticality Framework: Alkaline Electrolyzers



MATERIALS OPTIMIZATION

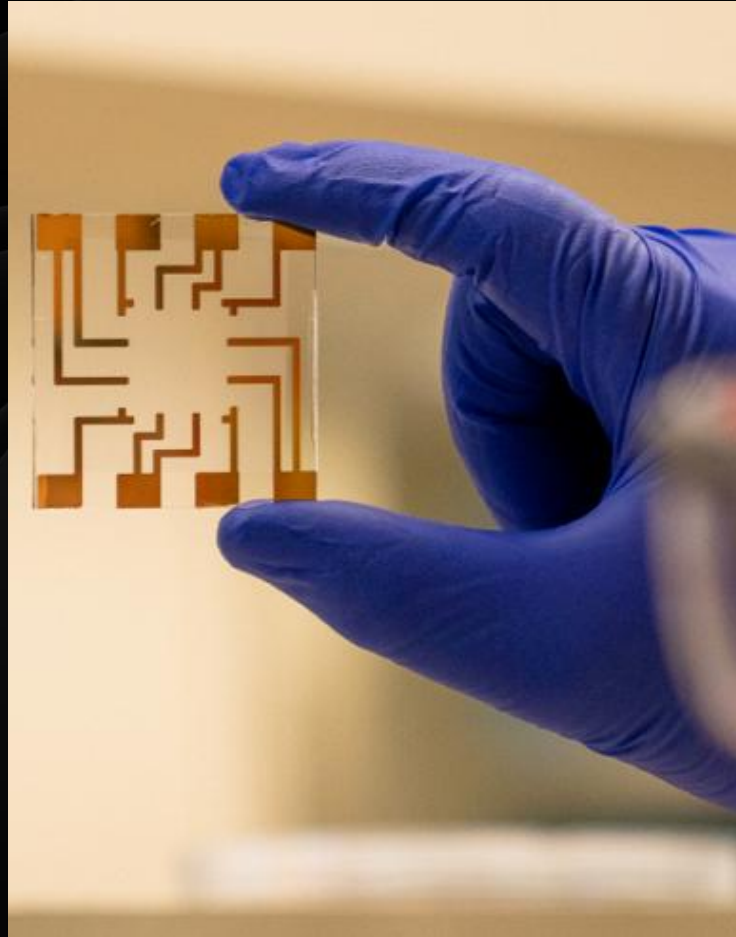
Allocate R&D resources to projects that
can do more with less



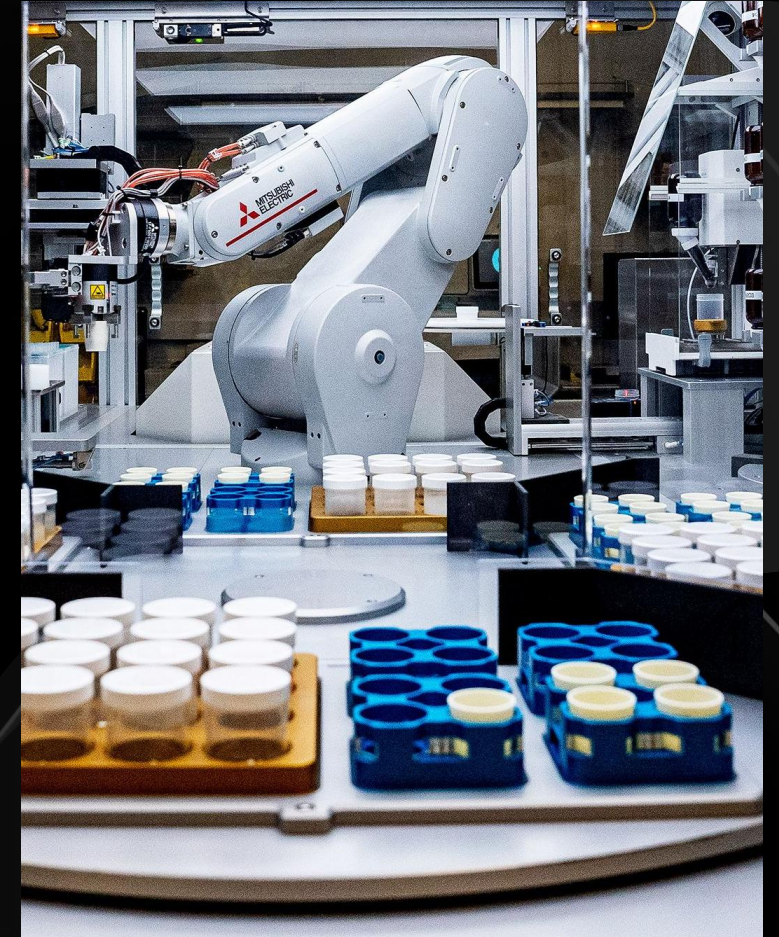
ADDITIVE MANUFACTURING



LOWER LOADINGS

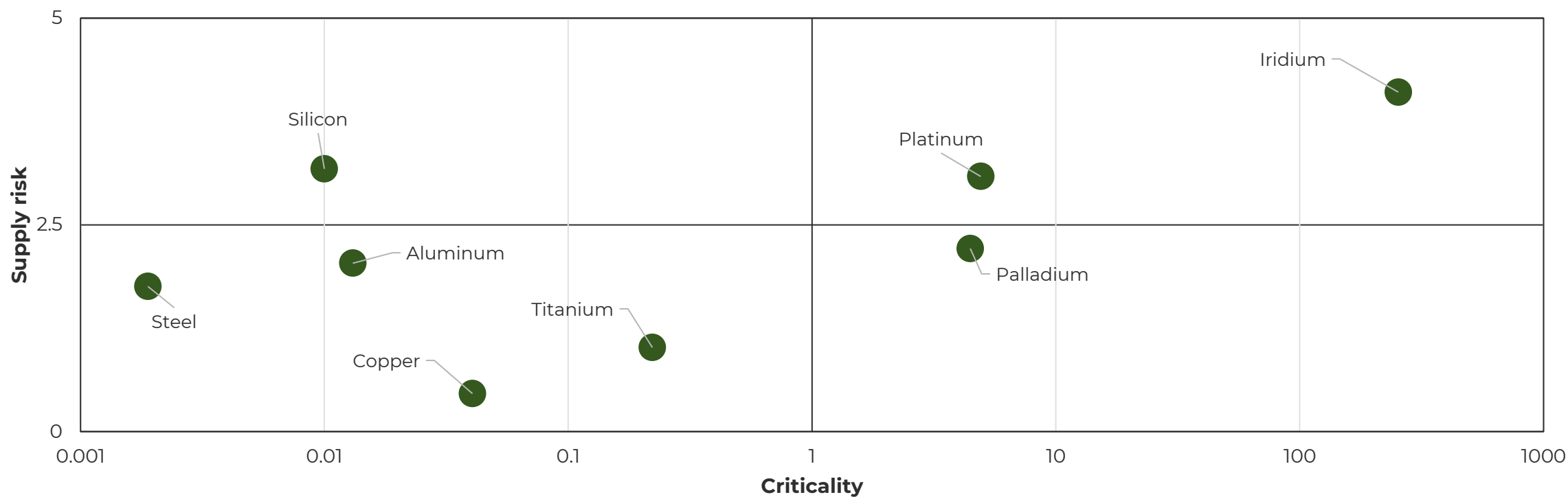


AI PROCESS CONTROL



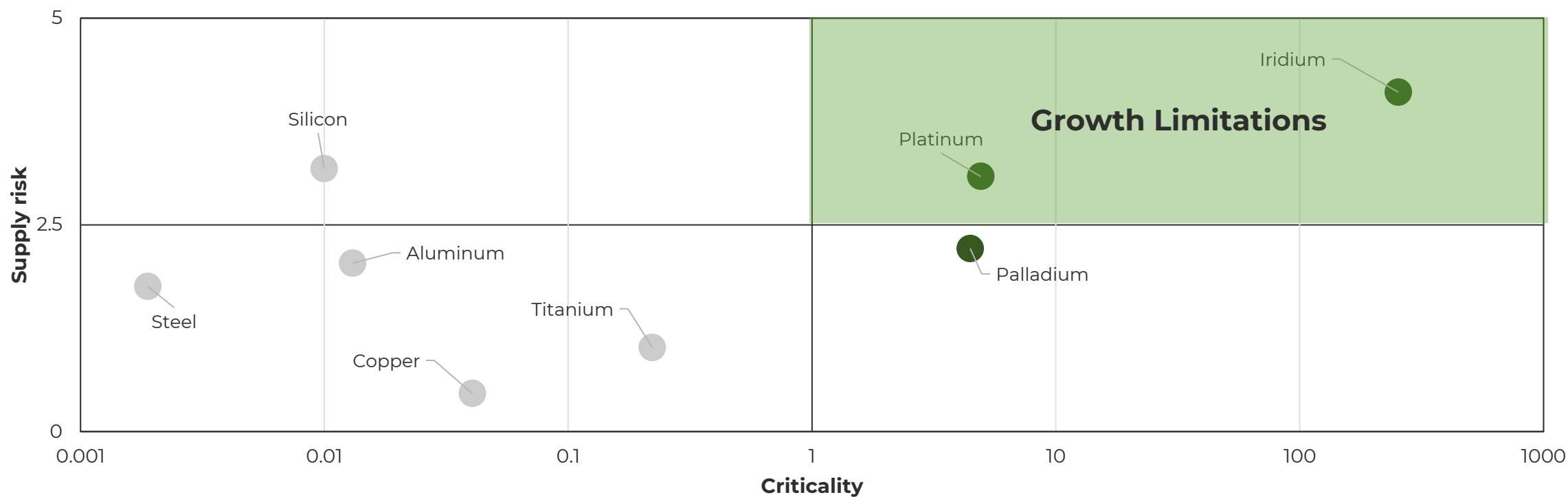
GROWTH LIMITING

Raw Materials Criticality Framework: PEM Electrolyzers



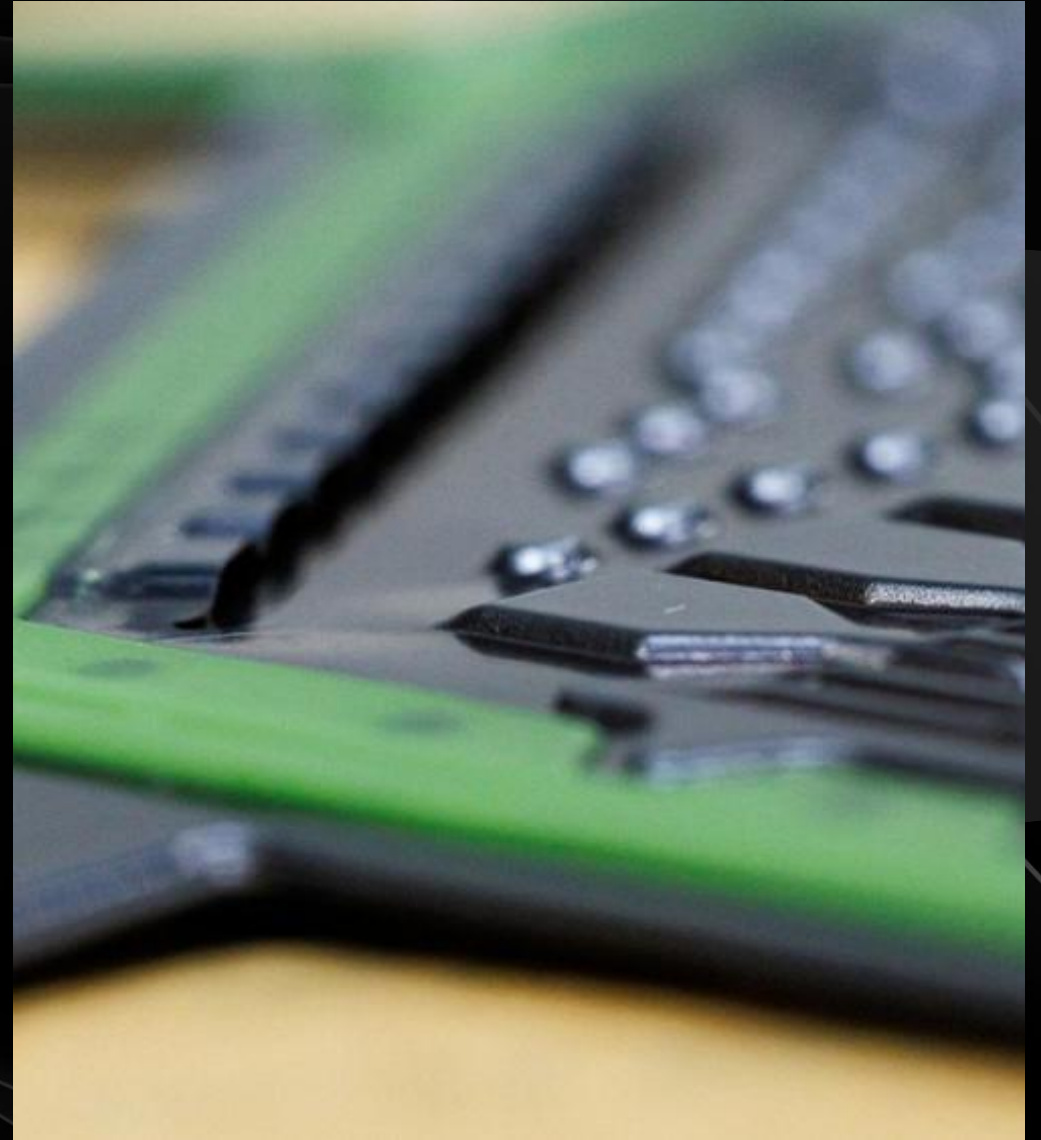
GROWTH LIMITING: IRIIDIUM

Raw Materials Criticality Framework: PEM Electrolyzers



ALTERNATIVE MATERIALS

Identify innovations that that can
functionally replace a material input



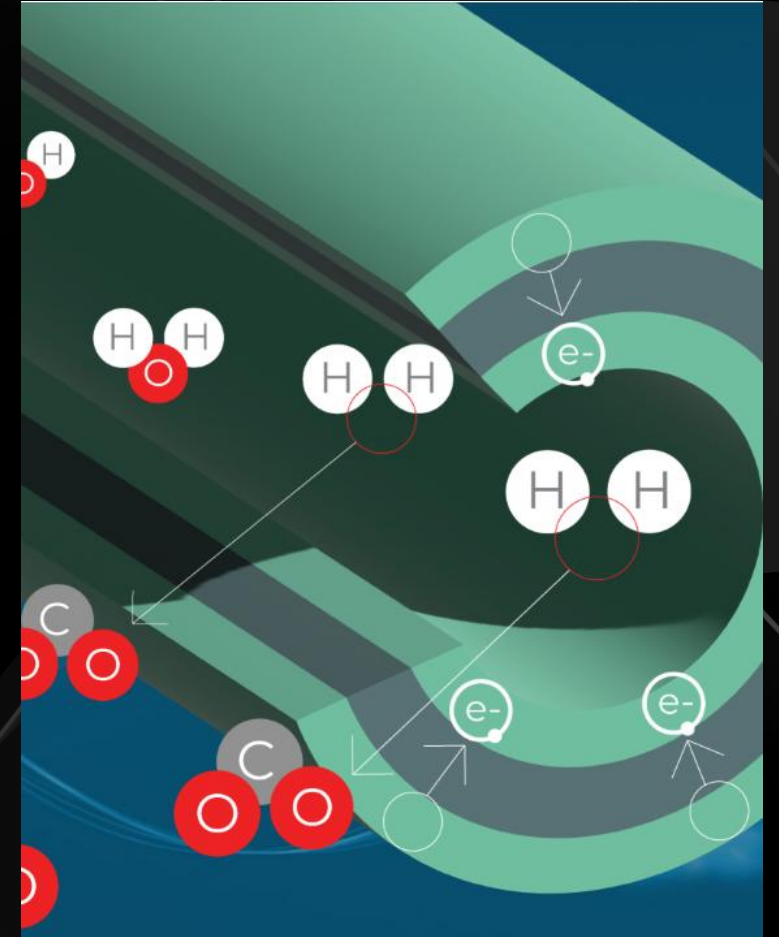
ALTERNATIVE CHEMISTRY



COMPOSITES

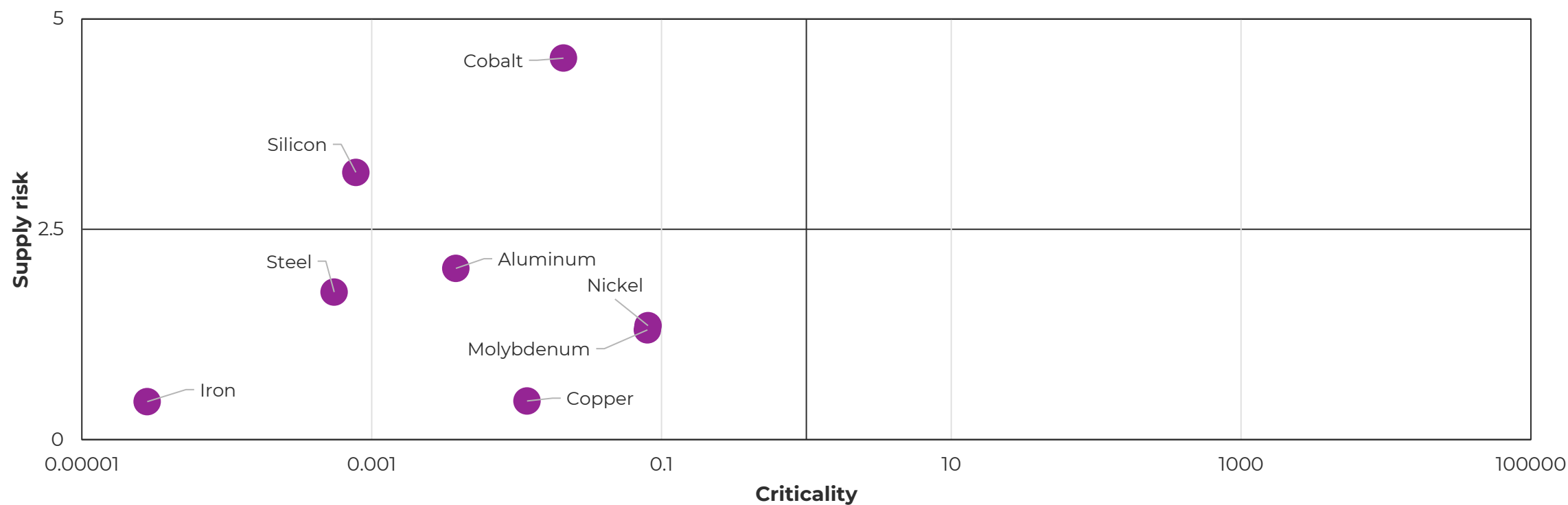


AVOIDING LIMITATIONS



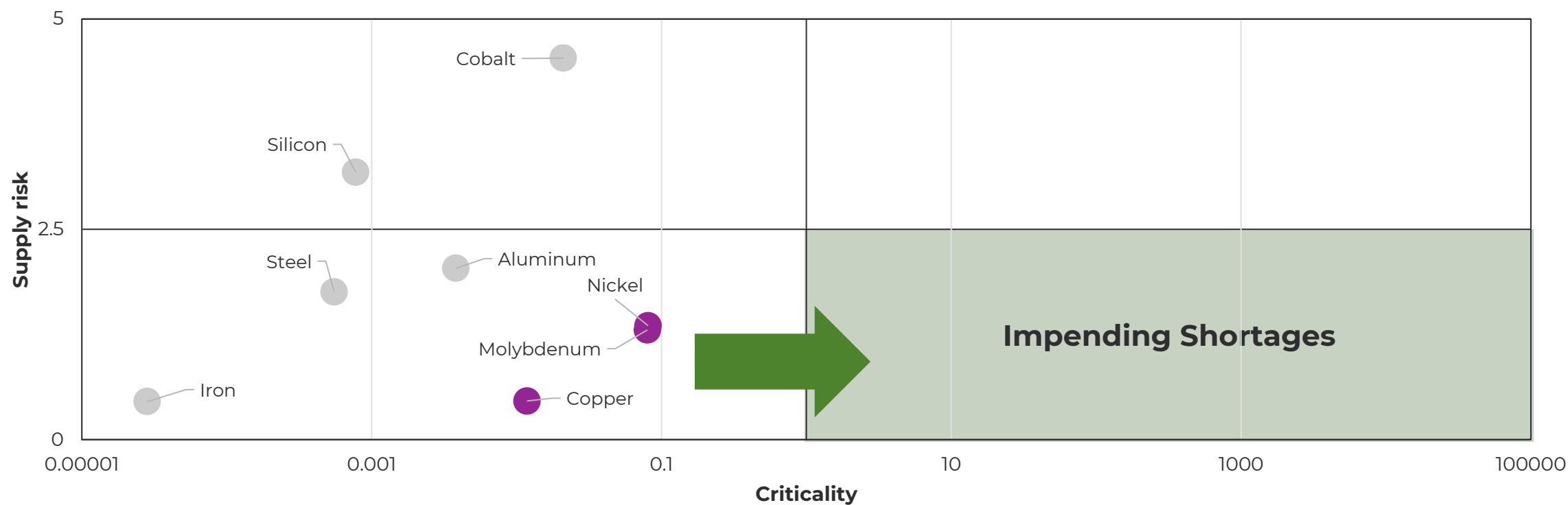
IMPENDING SHORTAGES

Raw Materials Criticality Framework: AEM Electrolyzers



IMPENDING SHORTAGE: COPPER

Raw Materials Criticality Framework: AEM Electrolyzers



RECYCLING & CIRCULARITY

Maximize recovery of resources from products within your reach



RECYCLING SERVICES



DESIGNING FOR CIRCULARITY



IMPROVING COLLECTION





**Use the framework to select
the right innovation strategies**

- Materials high in supply risk and criticality can limit growth
- High Supply Risk but moderate to low Criticality
- Commodity metals present a low risk



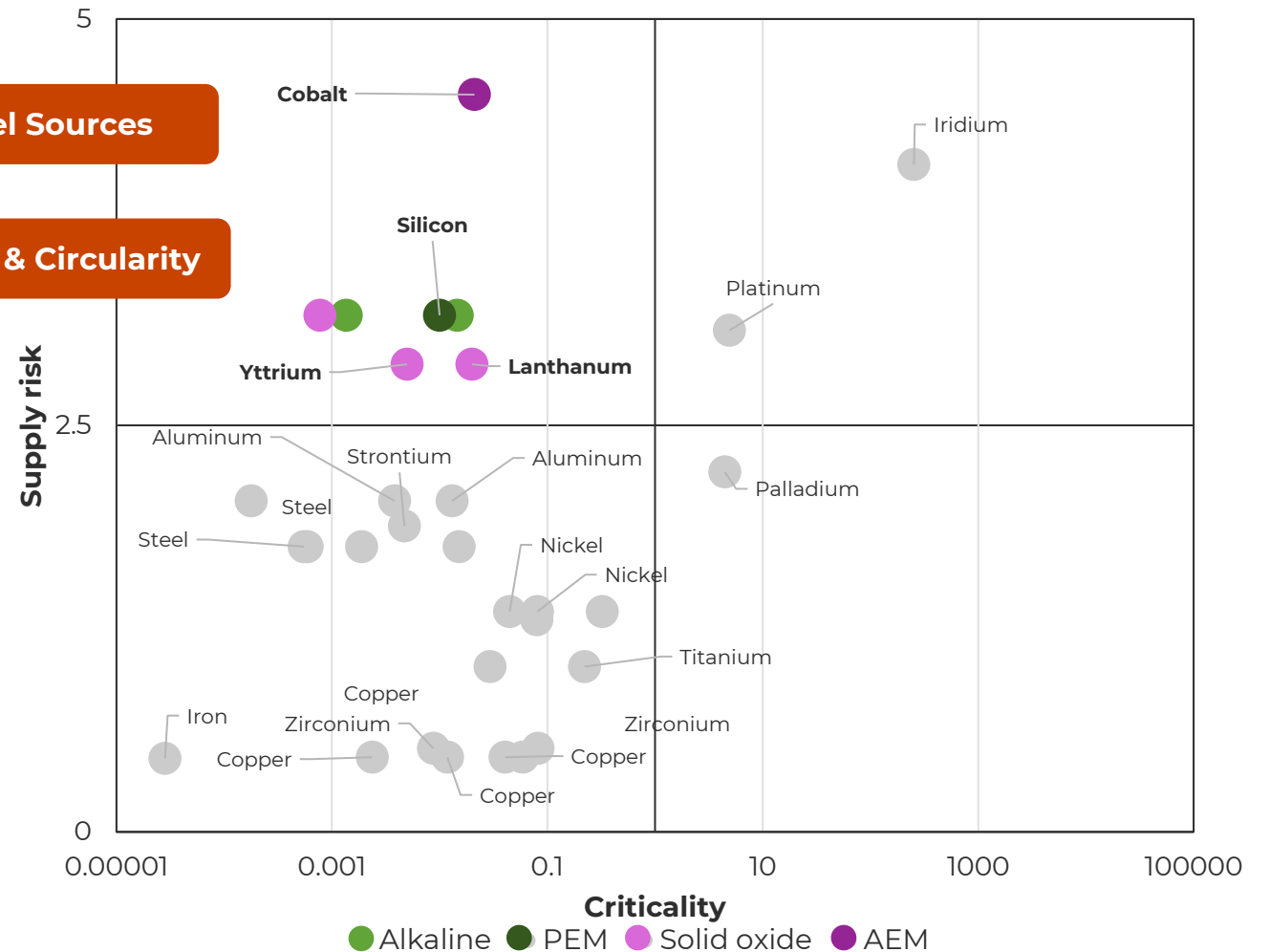
IMPLICATIONS

- Materials high in Supply Risk and Criticality can limit growth
- High supply risk but moderate to low criticality
- Commodity metals present a low risk

Novel Sources

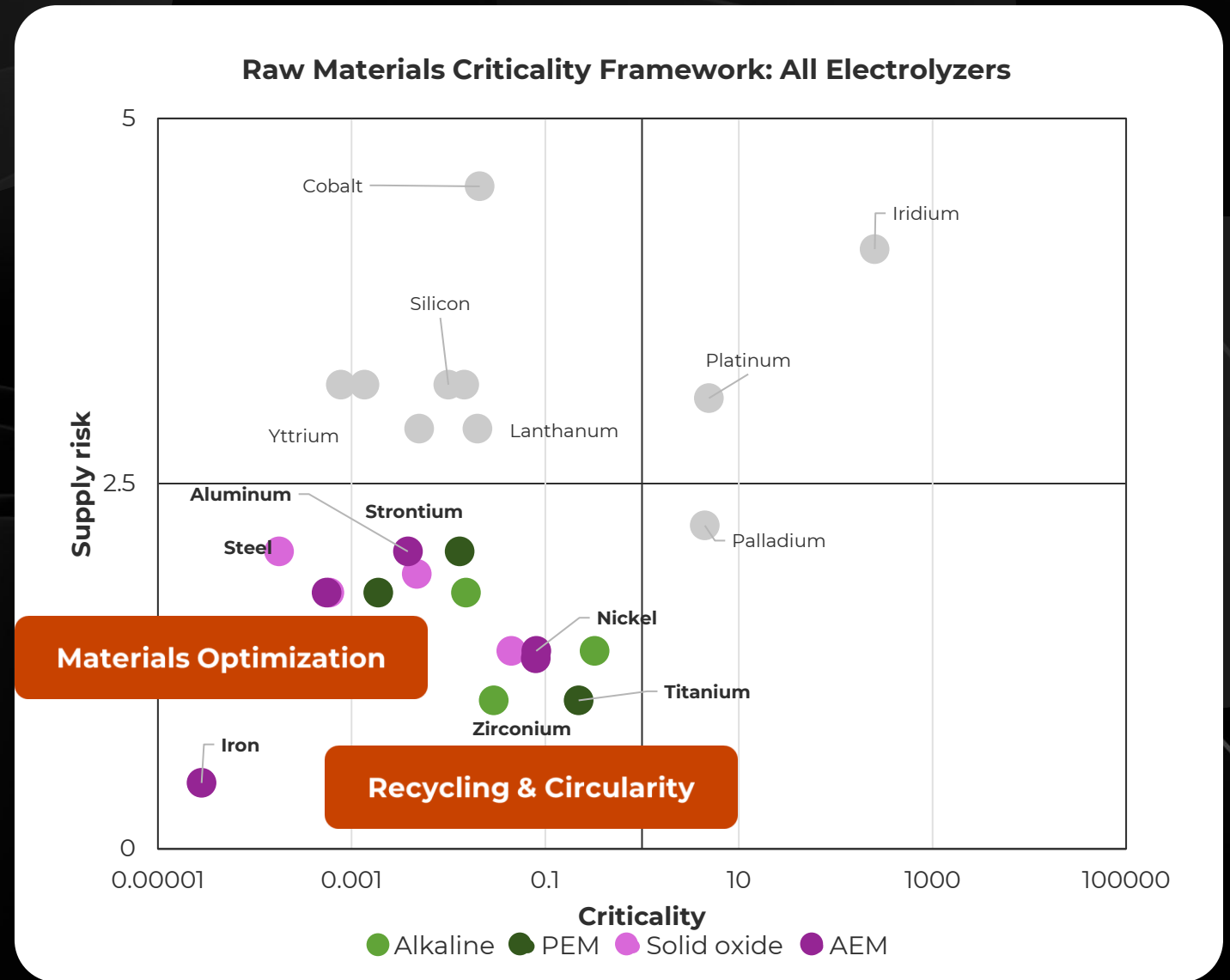
Recycling & Circularity

Raw Materials Criticality Framework: All Electrolyzers



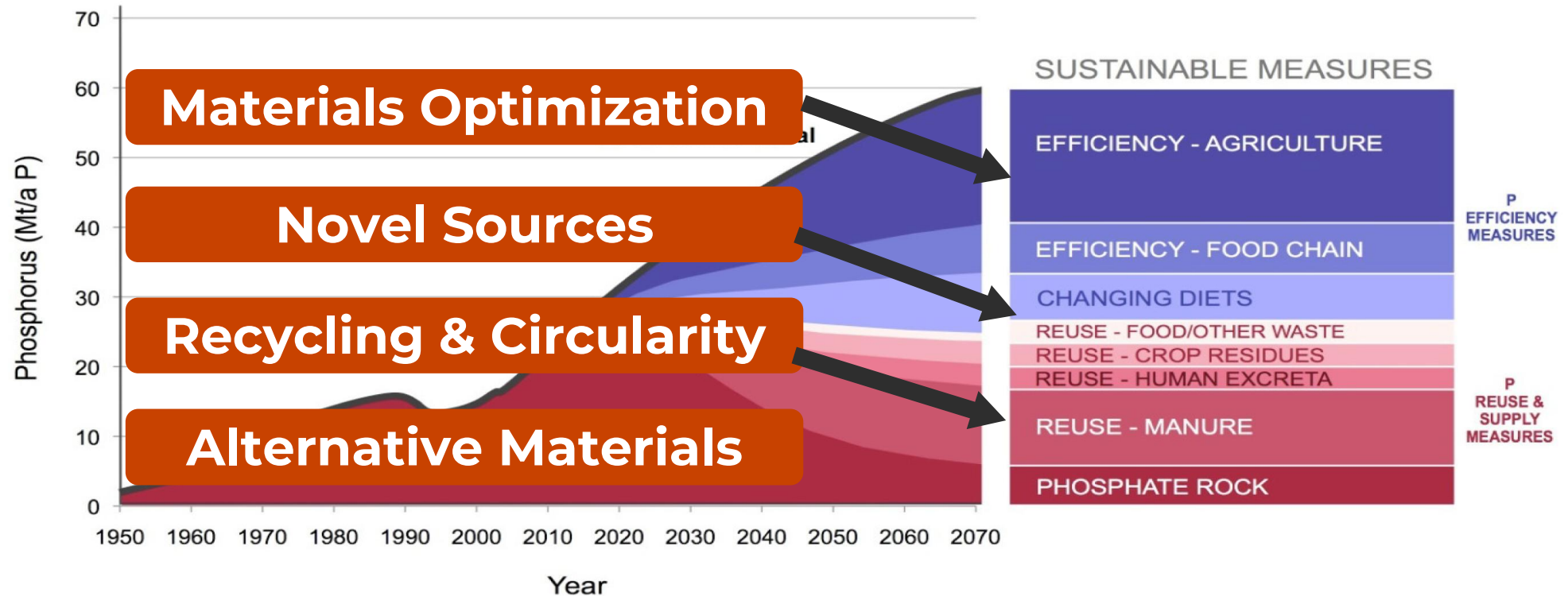
IMPLICATIONS

- Materials high in Supply Risk and Criticality can limit growth
- High Supply Risk but moderate to low Criticality
- Commodity metals present a low risk



PEAK PHOSPHATE SOLUTIONS

We've found a way to stave off a crisis



AGENDA

- 01 Critical minerals driving the Energy Transition
- 02 Lux's Raw Materials Criticality Framework: Green Hydrogen
- 03 Innovation strategies
- 04 **Key takeaways**

KEY TAKEAWAYS

1

Access to materials is decisive for technology viability.

Overreliance on precious metals can limit electrolyzer scalability unless electrochemists and specialty materials developers replace materials with a high criticality score.

2

Diversify so that low-criticality materials today don't create tomorrow's bottleneck.

As EVs, grid storage, renewables, and other clean tech infrastructure scale, cross-sector demand for commodity materials will create supply and price volatility.

3

Energy companies can leapfrog materials limitations with Hydrogen 2.0 tech.

Invest early in low-TRL but high-efficiency technologies emerging today: Hydrogen 2.0 technologies without supply constraints could become the winners in the long run.



THANK YOU



READ

<http://www.luxresearchinc.com/blog/>



LISTEN

[Innovation Matters Podcast - Spotify](#)



VISIT

www.luxresearchinc.com



EMAIL

questions@luxresearchinc.com



FOLLOW

[@LuxResearch](#)



CONNECT

[LuxResearch](#)

ABOUT LUX

Lux Research fuels innovators to not only imagine what's possible in the future but also operationalize innovation success in the near term. We deliver research and advisory services to inspire, illuminate, and ignite innovative thinking that reshapes and grows businesses. Using quality data derived from primary research, fact-based analysis, and opinions that challenge traditional thinking, our experts focus on finding truly disruptive innovations that are also realistic and make good business sense.



READ

<http://www.luxresearchinc.com/blog/>



LISTEN

[Innovation Matters Podcast - Spotify](#)



VISIT

www.luxresearchinc.com



EMAIL

questions@luxresearchinc.com



FOLLOW

[@LuxResearch](#)



CONNECT

[LuxResearch](#)

The “Lux Take” is trusted by innovation leaders around the world, many of whom seek our advice directly before placing a bet on a startup or partner — our clients rely on Lux insights to make decisions that generate fantastic business outcomes. We pride ourselves on taking a rigorous, scientific approach to avoid the hype and generate unique perspectives and insights that innovation leaders can't live without.